

Management Accounting

Module Code:	AFE5004-B
Academic Year:	2018-19
Credit Rating:	20
School:	School of Management
Subject Area:	Accounting, Finance and Economics
FHEQ Level:	FHEQ Level 5
Module Leader:	Dr Chaudhry Ghafran

Additional Tutors:

Pre-requisites:	Introduction to Accounting 2016-17
Co-requisites:	

Contact Hours

Type	Hours
Lectures	24
Tutorials	12
Directed Study	164

Availability Periods

Occurrence	Location/Period
ONA	College of Banking and Financial Studies, Oman / Semester 2 (Feb -
BDA	University of Bradford / Semester 2 (Feb - May)

Module Aims

To develop in students an in-depth understanding of the theory, concepts and techniques used in management accounting in order to support management decision-making processes. To provide students with an appropriate skills base for the formulation of management accounting solutions to problems of a management control and/or strategic management nature.

Outline Syllabus

Role of management accounting.

Costing approaches: absorption costing; variable costing; activity-based costing and activity-based management. accounting information for decision-making: cost behaviour and relevant costs, cost-volume-profit analysis; pricing decisions.

Accounting information for planning and control: budgeting and responsibility accounting; budgetary control and behavioural aspects; standard costing and variance analysis; divisionalisation; transfer pricing and performance measurement.

Modern developments in management accounting: limitations of traditional management accounting; strategic management accounting for competitive advantage; value chain.

Management accounting and quality: accounting for just-in-time systems; customer profitability analysis and balanced scorecard.

Socially responsible accounting.

Break-even and cost benefit issues surrounding environmentally supportive production.

Module Learning Outcomes

On successful completion of this module, students will be able to...

- 1 Understand the role of management accounting in the overall strategic management and management control processes within organisations.
- 2 Be conversant with management accounting tools and techniques used in the decision-making processes in organisations.
- 3 Describe the functions of management accounting and the different theories of decision-making.
- 4 Examine the suitability and effectiveness of alternative management accounting tools and techniques in different organisational settings.
- 5 Apply management accounting tools and techniques to deal with management problems/challenges of a strategic and/or management control nature within an organisational context.
- 6 Develop analytical, calculation and report writing skills.
- 7 Develop problem-solving skills.
- 8 Develop group working skills.
- 9 Develop presentation skills.

Learning, Teaching and Assessment Strategy

Lectures and assigned readings are used to disseminate materials exploring theory, concepts and techniques in management accounting (LOs 1 to 5). Tutorials, which encourage discussion and participation, will further develop your understanding of the theory, concepts and techniques through the use of problems and case studies (LOs 1 to 5).

In groups, you will prepare and present solutions to problems and case studies (LO 6, 7, 8 and 9). Additional practice questions will be provided to develop the relevant analytical skills and cement conceptual learning (LOs 2, 3, 4, 5 and 7).

Assessment is based on a closed book examination at the end of the module and coursework (LOs 1, 2, 3, 4, 5, 6 and 7).

Mode of Assessment

Type	Method	Description	Length	Weighting	Final Assess'
Summative	Examination - closed book	Examination - closed book	3 hours	100%	Yes

Legacy Code (if applicable)

MAN2908L

Reading List

To view Reading List, please go to [rebus:list](#).