

| Module Details         |                                       |
|------------------------|---------------------------------------|
| <b>Module Title:</b>   | Project Implementation and Management |
| <b>Module Code:</b>    | DEV7031-B                             |
| <b>Academic Year:</b>  | 2019-20                               |
| <b>Credit Rating:</b>  | 20                                    |
| <b>School:</b>         | School of Social Sciences             |
| <b>Subject Area:</b>   | Development                           |
| <b>FHEQ Level:</b>     | FHEQ Level 7 (Masters)                |
| <b>Pre-requisites:</b> |                                       |
| <b>Co-requisites:</b>  |                                       |

| Contact Hours  |       |
|----------------|-------|
| Type           | Hours |
| Lectures       | 20    |
| Tutorials      | 4     |
| Directed Study | 176   |

| Availability |                                                 |
|--------------|-------------------------------------------------|
| Occurrence   | Location / Period                               |
| BDA          | University of Bradford / Semester 2 (Feb - May) |

| Module Aims                                                                                                                                |
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| This module aims to provide you with an advanced understanding of the theory and practice of project implementation and management skills. |

| Outline Syllabus                                                                                                                                                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Introduction to Project Planning and Management; Project Organisations and Structure; Role of the Project Manager; Contracting, Procurement; Project Monitoring and Control; Leadership and Management Styles; Team-building; Project Closure, Sustainability and Evaluation. |

| Learning Outcomes |                                                                                                                                                                   |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1                 | Demonstrate an advanced level of understanding and evaluate key concepts and theories of project implementation and management in a development context;          |
| 2                 | Demonstrate an advanced understanding of the role of the project manager and the arguments for different project organisation configurations;                     |
| 3                 | Evaluate critically options for project control and strategies for sustaining project benefits;                                                                   |
| 4                 | Demonstrate an advanced understanding of project monitoring and control, contracting, procurement and outsourcing and project sustainability;                     |
| 5                 | Demonstrate an advanced understanding of the role of project managers, effective communication, teambuilding, different leadership styles, and change management; |
| 6                 | Apply inter-personal and communication skills in a variety of project planning and management settings;                                                           |
| 7                 | Write a critical and analytical assignment on an academic topic.                                                                                                  |

| Learning, Teaching and Assessment Strategy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| <p>This module uses a combination of lectures, seminars and directed reading. Lectures and presentations will develop key concepts and analytical techniques (LO 1, and also contribute to LOs 2,3,4,5,6, 7), while individual critical and analytical assignments is used to develop learning and reinforce and apply some of these tools to relevant examples and cases (LOs 2,3,4, 5, 6 and 7). Emphasis is placed on the use of case studies and reflections by you on your own working experience in team work context (LO 6).</p> <p>Formative assessment will be undertaken through feedback on unassessed workshop exercises, and also on draft outlines of the group and individual assignments where requested. Summative assessment will be through an individual coursework assignment which allows you to revise, apply and demonstrate specific project planning and management knowledge and competences (LO 1,2,3,4, and 7)and a group work assignment that develops and advanced understanding of LOs 1 and also communication and teamworking skills LOs 5 and 6. Together these two assessments assess the achievement of all Learning Outcomes. SUPPLEMENTARY for the groupwork will take the form of an individual coursework providing reflective and critical commentary on the role of collaboration and teamworking in the planning and appraisal of development projects.</p> |

| Mode of Assessment |            |                                         |             |           |
|--------------------|------------|-----------------------------------------|-------------|-----------|
| Type               | Method     | Description                             | Length      | Weighting |
| Formative          | Coursework | Tutor support - feedback on assignments |             | %         |
| Formative          | Coursework | Tutor Support - feedback on workshops   |             | %         |
| Summative          | Coursework | Individual Assignment                   | -2500 words | 80%       |
| Summative          | Coursework | Groupwork; SUPPLEMENTARY                | -1500 words | 20%       |

|  |  |                       |  |  |
|--|--|-----------------------|--|--|
|  |  | Individual assessment |  |  |
|--|--|-----------------------|--|--|

## Reading List

To access the reading list for this module, please visit <https://bradford.rl.talis.com/index.html>.

*Please note:*

*This module descriptor has been published in advance of the academic year to which it applies. Every effort has been made to ensure that the information is accurate at the time of publication, but minor changes may occur given the interval between publishing and commencement of teaching. Upon commencement of the module, students will receive a handbook with further detail about the module and any changes will be discussed and/or communicated at this point.*